

North Shore Health Department's Phased Reopening Plan

	Phase A – Complete 5/21/2020	Phase B – Implementation Start 5/22/2020	Phase C – Implementation Start 6/12/2020	Phase D – Once Criteria are Met
Assessment Timeline to move to Next Phase	<ul style="list-style-type: none"> Assess at a minimum of 14 days after implementation, one incubation cycle for COVID-19. If all Gating Criteria are at least yellow, move to next Phase. <p style="text-align: center;">If any Gating Criteria are red during a Phase, return to previous phase and reassess every 7 days.</p>			If any Gating Criteria have changed to red during this Phase, move back to Phase C and continue to reassess every 7 days until widespread protections are available, i.e. vaccine and/or treatment
Gatherings in homes, public venues	10 people maximum	10 people maximum	50 people maximum	Determined based on availability of vaccine
Long-Term Care	No outside visitors	Follow DQA and CMS guidelines	Follow DQA and CMS guidelines	Follow DQA and CMS guidelines
Child Care	Yes, with limits on capacity of 50 children/10 staff or 25% capacity. with protective measures	Follow DCF guidelines	Follow DCF guidelines	Follow DCF guidelines
Retail Establishments	Open with limits on occupancy of 25% or 4 people per 1,000 sq. feet	Open with limits on occupancy of 25% or 8 people per 1,000 sq. feet	Open with limits on occupancy of 50% or 12 people per 1,000 sq. feet	Open
Restaurants and Bars	No, but allow for take-out, curbside pickup and take out	Yes, but limits on capacity of 50%	Yes, but with limits on capacity of 75%	Open
Salon and spa services	One client per service provider	Yes, with limits on capacity of 25%	Yes, with limits on capacity of 50%	Open
Places of Public Amusement includes gyms, fitness centers	Closed	Yes, with limits on capacity of 25%	Yes, with limits on capacity of 50%	Open
Faith-based Organizations	Fewer than 10 people and personal protective measures	Follow guidelines of faith-based leadership organization	Follow guidelines of faith-based leadership organization	Open
Libraries	Curbside pickup	Follow DPI and Library Board recommendations	Follow DPI and Library Board recommendations	Follow DPI and Library Board recommendations
Youth Sports	Not recommended	Not recommended	Yes, with risk reduction guidelines	Yes, with risk reduction guidelines
Other	N/A	Yes, with safe business practices and physical distancing and protective measures	Yes, with safe business practices and physical distancing and protective measures	Yes, with safe business practices and physical distancing and protective measures

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Safe Business Practices

Establishing, to the extent possible, curbside pick-up to reduce in-store traffic and mitigate outdoor lines.

Establishing entry lines outside of the business with markings for patrons to enable them to stand at least six (6) feet apart from one another while waiting to enter. Businesses are encouraged to also use alternatives to lines, including allowing customers to wait in their vehicles for a text message or phone call and scheduling pick-ups or entries to the store.

Ensuring one-way traffic in shopping aisles.

Increasing standards of facility cleaning and disinfection to limit worker and patron exposure to COVID-19, as well as adopt protocols to clean and disinfect in the event of a positive COVID-19 case in the workplace.

Adopting policies to prevent workers from entering the premises if they display respiratory symptoms or have had contact with a person with a confirmed diagnosis of COVID-19.

Complying with Physical Distancing and Protective Measure Requirements.

Physical Distancing and Protective Measures

Maintaining physical distancing of six (6) feet between people not residing in a single living unit or household.

Washing hands with soap and water for at least 20 seconds as frequently as possible or using hand sanitizer.

Covering coughs or sneezes (into the sleeve or elbow, not hands).

Regularly cleaning high-touch surfaces.

Not shaking hands.

Use of a mask or cloth face covering.

Note: the use of masks or cloth face coverings is strongly recommended but shall not be required due to equity concerns regarding the challenges that either may cause for individuals because of disabilities and/or shortages of PPE.

Following all other public health recommendations issued by State of Wisconsin Department of Health Services, Milwaukee County Department of Health & Human Services and the U.S. Centers for Disease Control and Prevention.

CMS- Centers for Medicare and Medicaid

DCF- Wisconsin Division of Children and Families

DPI- Wisconsin Department of Public Instruction

DQA- Wisconsin Division of Quality Assurance

Gating Criteria. Gating Criteria will be assessed daily with re-evaluation intervals based on increasing level of risk of transmission due to progression through the phases of the Local Health Plan for Milwaukee County. If thresholds are maintained, the undersigned local health officers will assess the ability to move to the next phase as defined in the Local Health Plan for Milwaukee County.

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The following measures serve as the Gating Criteria:

- a. **Cases:** COVID-positive ratio trajectory
- b. **Testing:** Testing availability for all residents with COVID-19 symptoms
- c. **Care:** Hospitals' ability to treat all patients requiring hospitalization without resorting to crisis standards^
- d. **Personal Protective Equipment (PPE):** Adequate PPE available for healthcare personnel and first responders
- e. **Tracing:** Ability to count, trace, and monitor COVID-19 cases and outbreaks in real time

INDICATOR	KEY METRIC	THRESHOLD METRICS for Milwaukee Area	
CASES	Downward trajectory of positive cases of COVID-19 as a percentage of total tests*	Trajectory of positive cases as percentage* (using linear regression across 14 days of data to assess trend)* Green: Negative trajectory for 14 days, or % positive <5% Yellow: Negative trajectory for 7 days Red: Does not meet green/yellow criteria	
TESTING	Testing availability for all residents with COVID-like symptoms, with priority toward vulnerable populations <i>(OR logic)</i>	Total Tests/day* (rolling average over last 7 days) Green: 4,000+ tests/day Yellow: 2,000-4,000 tests/day Red: <2,000 tests/day	Positive Tests as % of All Tests (rolling average over last 7 days) Green: <5% positive Yellow: 5-10% positive Red: 10%+ positive
CARE	Hospitals have ability to treat all patients requiring hospitalization without resorting to crisis standards^* <i>(AND logic)</i>	Using "AND" logic % of MKE area Hospitals indicating they are NOT in crisis care*^ Green: 100% Yellow: 95% Red: <95%	"% of MKE area Hospital beds utilized for COVID+ patients" (# of Hospitalized COVID-19 Positive Patients) / (Total ICU Bed Usage + Total Floor Bed Usage) Green: <10% of hospital patients are COVID+ Yellow: 10-20% of hospital patients are COVID+ Red: 20% of hospital patients are COVID+
PPE	Adequate PPE available to health care personnel*	PPE for Healthcare Personnel* (Measure of PPE avail for Milwaukee-area hospital systems; PPE measured includes N95, masks, gowns, sanitizer) Green: 29+ days of all PPE supply for majority of hospital systems Yellow: 8-28 days of all PPE supply for majority of hospital systems Red: 0-7 days of all PPE supply for majority of hospital systems	

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TRACING	Every resident who tests positive for COVID-19 is interviewed within 24 hours of test results*, COVID positive contacts are interviewed within 48 hours of test results* <i>(AND logic)</i>	Interview within 24 hrs*: (% of all positive cases interviewed within 24 hours of test result) Weighted average of local Public Health Officers' report on ability to reach positive cases within 24 hours of receiving notice of the case Green: ~100% of positive cases interviewed within 24 hours Yellow: >50% of positive cases interviewed within 24 hours Red: Less than majority of positive cases interviewed within 24 hours
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“Crisis standards of care” is characterized by the Institute of Medicine as "extreme operating conditions", that may be indicated by the questions: (a) the facility is damaged/unsafe or non-patient care areas are being used by the facility for patient care, (b) Trained staff are unavailable or unable to adequately care for the volume of patients even with extension techniques, (c) Critical supplies are lacking, resulting in reallocation of life-sustaining resources and/or other extreme operating conditions (based on [Badger Bounce Back description](#))

Note: Measures and thresholds may be modified as COVID 19 response evolves