

## North Shore Health Department's Phased Reopening Plan

|  | Phase A   | Phase B – Implementation Start<br>10/30/2020  | Phase C – Once Criteria are<br>Met                                   | Phase D – Once Criteria are<br>Met  |
|--|---|---|--|---|
| <b>Assessment Timeline to<br/>move to Next Phase</b>             | <ul style="list-style-type: none"> <li>• Assess at a minimum of 14 days after implementation, one incubation cycle for COVID-19.</li> <li>• If all Gating Criteria are at least yellow, move to next Phase.</li> </ul> <p style="text-align: center;">If any Gating Criteria are red during Phase, continue to reassess every 7 days.</p> |   |  | <p>If any Gating Criteria have changed to red during current Phase, move back a Phase and continue to reassess every 7 days until widespread protections are available, i.e. vaccine and/or treatment</p> |
| <b>Gatherings in homes,<br/>public venues</b>                    | 10 people maximum   | 10 people maximum   | 50 people maximum  | Determined based on availability of vaccine   |
| <b>Long-Term Care</b>  | No outside visitors   | Follow DQA and CMS guidelines   | Follow DQA and CMS guidelines  | Follow DQA and CMS guidelines   |
| <b>Child Care</b>  | Yes, with limits on capacity of 50 children/10 staff or 25% capacity. with protective measures  | Follow DCF guidelines   | Follow DCF guidelines  | Follow DCF guidelines   |
| <b>Retail Establishments</b>                                     | Open with limits on occupancy of 25% or 4 people per 1,000 sq. feet   | Open with limits on occupancy of 25% or 8 people per 1,000 sq. feet   | Open with limits on occupancy of 50% or 12 people per 1,000 sq. feet | Open  |
| <b>Restaurants and Bars</b>                                      | No, but allow for take-out, curbside pickup and take out  | Yes, but limits on capacity of 50%, everyone must be seated unless entering/exiting/using restrooms. Dance floors closed. | Yes, but with limits on capacity of 75%                              | Open  |
| <b>Salon and spa services</b>                                    | One client per service provider   | Yes, with limits on capacity of 25%   | Yes, with limits on capacity of 50%                                  | Open  |
| <b>Places of Public Amusement includes gyms, fitness centers</b> | Closed  | Yes, with limits on capacity of 25%   | Yes, with limits on capacity of 50%                                  | Open  |
| <b>Faith-based Organizations</b>                                 | Fewer than 10 people and personal protective measures   | Follow guidelines of faith-based leadership organization  | Follow guidelines of faith-based leadership organization             | Open  |
| <b>Libraries</b>   | Curbside pickup   | Follow DPI and Library Board recommendations  | Follow DPI and Library Board recommendations                         | Follow DPI and Library Board recommendations  |

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|                     |                 |   |   |   |
|---------------------|-----------------|---|---|---|
| <b>Youth Sports</b> | Not recommended | Low risk sports with risk reduction guidelines                                    | Yes, with risk reduction guidelines   | Yes, with risk reduction guidelines   |
| <b>Other</b>        | N/A             | Yes, with safe business practices and physical distancing and protective measures | Yes, with safe business practices and physical distancing and protective measures | Yes, with safe business practices and physical distancing and protective measures |

### Safe Business Practices

Establishing, to the extent possible, curbside pick-up to reduce in-store traffic and mitigate outdoor lines.

Establishing entry lines outside of the business with markings for patrons to enable them to stand at least six (6) feet apart from one another while waiting to enter. Businesses are encouraged to also use alternatives to lines, including allowing customers to wait in their vehicles for a text message or phone call and scheduling pick-ups or entries to the store.

Ensuring one-way traffic in shopping aisles.

Increasing standards of facility cleaning and disinfection to limit worker and patron exposure to COVID-19, as well as adopt protocols to clean and disinfect in the event of a positive COVID-19 case in the workplace.

Adopting policies to prevent workers from entering the premises if they display respiratory symptoms or have had contact with a person with a confirmed diagnosis of COVID-19.

Complying with Physical Distancing and Protective Measure Requirements.

### Physical Distancing and Protective Measures

Maintaining physical distancing of six (6) feet between people not residing in a single living unit or household.

Washing hands with soap and water for at least 20 seconds as frequently as possible or using hand sanitizer.

Covering coughs or sneezes (into the sleeve or elbow, not hands).

Regularly cleaning high-touch surfaces.

Not shaking hands.

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| Use of a mask or cloth face covering.   |
| Following all other public health recommendations issued by State of Wisconsin Department of Health Services, Milwaukee County Department of Health & Human Services and the U.S. Centers for Disease Control and Prevention. |

CMS- Centers for Medicare and Medicaid  
 DCF- Wisconsin Division of Children and Families  
 DPI- Wisconsin Department of Public Instruction  
 DQA- Wisconsin Division of Quality Assurance

**Gating Criteria.** Gating Criteria will be assessed daily with re-evaluation intervals based on increasing level of risk of transmission due to progression through the phases of the Local Health Plan for Milwaukee County. If thresholds are maintained, the undersigned local health officers will assess the ability to move to the next phase as defined in the Local Health Plan for Milwaukee County.

The following measures serve as the Gating Criteria:

- a. **Cases:** COVID-positive ratio trajectory
- b. **Testing:** Testing availability for all residents with COVID-19 symptoms
- c. **Care:** Hospitals' ability to treat all patients requiring hospitalization without resorting to crisis standards^
- d. **Personal Protective Equipment (PPE):** Adequate PPE available for healthcare personnel and first responders
- e. **Tracing:** Ability to count, trace, and monitor COVID-19 cases and outbreaks in real time

| INDICATOR    | KEY METRIC  | THRESHOLD METRICS for Milwaukee Area  |
|--------------|---|---|
| <b>CASES</b> | Downward trajectory of positive cases of COVID-19 as a percentage of total tests* | <p><b>Trajectory of positive cases as percentage*</b><br/>                     (using linear regression across 14 days of data to assess trend)*</p> <p><span style="background-color: green; color: white; padding: 2px;">Green:</span> Negative trajectory for 14 days, or % positive &lt;5%</p> <p><span style="background-color: yellow; color: black; padding: 2px;">Yellow:</span> Negative trajectory for 7 days</p> <p><span style="background-color: red; color: white; padding: 2px;">Red:</span> Does not meet green/yellow criteria</p> |

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|                |  |   |   |
|----------------|--|---|---|
| <b>TESTING</b> | Testing availability for all residents with COVID-like symptoms, with priority toward vulnerable populations<br><i>(OR logic)</i>  | <b>Total Tests/day*</b><br>(rolling average over last 7 days)<br><b>Green:</b> 4,000+ tests/day<br><b>Yellow:</b> 2,000-4,000 tests/day<br><b>Red:</b> <2,000 tests/day   | <b>Positive Tests as % of All Tests</b><br>(rolling average over last 7 days)<br><b>Green:</b> <5% positive<br><b>Yellow:</b> 5-10% positive<br><b>Red:</b> 10%+ positive   |
| <b>CARE</b>    | Hospitals have ability to treat all patients requiring hospitalization without resorting to crisis standards^*<br><i>(AND logic)</i>   | Using "AND" logic<br><b>% of MKE area Hospitals indicating they are NOT in crisis care*^</b><br><b>Green:</b> 100%<br><b>Yellow:</b> 95%<br><b>Red:</b> <95%  | <b>"% of MKE area Hospital beds utilized for COVID+ patients"</b><br>(# of Hospitalized COVID-19 Positive Patients) / (Total ICU Bed Usage + Total Floor Bed Usage)<br><b>Green:</b> <10% of hospital patients are COVID+<br><b>Yellow:</b> 10-20% of hospital patients are COVID+<br><b>Red:</b> 20% of hospital patients are COVID+ |
| <b>PPE</b>     | Adequate PPE available to health care personnel*   | <b>PPE for Healthcare Personnel*</b><br>(Measure of PPE avail for Milwaukee-area hospital systems; PPE measured includes N95, masks, gowns, sanitizer)<br><b>Green:</b> 29+ days of all PPE supply for majority of hospital systems<br><b>Yellow:</b> 8-28 days of all PPE supply for majority of hospital systems<br><b>Red:</b> 0-7 days of all PPE supply for majority of hospital systems   |   |
| <b>TRACING</b> | Every resident who tests positive for COVID-19 is interviewed within 24 hours of test results*, COVID positive contacts are interviewed within 48 hours of test results*<br><i>(AND logic)</i> | <b>Interview within 24 hrs*:</b><br>(% of all positive cases interviewed within 24 hours of test result)<br><br>Weighted average of local Public Health Officers' report on ability to reach positive cases within 24 hours of receiving notice of the case<br><br><b>Green:</b> ~100% of positive cases interviewed within 24 hours<br><b>Yellow:</b> >50% of positive cases interviewed within 24 hours<br><b>Red:</b> Less than majority of positive cases interviewed within 24 hours |   |

"Crisis standards of care" is characterized by the Institute of Medicine as "extreme operating conditions", that may be indicated by the questions: (a) the facility is damaged/unsafe or non-patient care areas are being used by the facility for patient care, (b) Trained staff are unavailable or unable to adequately care for the volume of patients even with extension techniques, (c) Critical supplies are lacking, resulting in reallocation of life-sustaining resources and/or other extreme operating conditions (based on [Badger Bounce Back description](#))

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Note: Measures and thresholds may be modified as COVID 19 response evolves